

Task Book for the Positions of ALL-HAZARDS

RESOURCES UNIT LEADER (RESL-AH) SITUATION UNIT LEADER (SITL-AH) DEMOBILIZATION UNIT LEADER (DMOB-AH)

DOCUMENTATION UNIT LEADER (DOCL-AH)

This Position Task Book has a direct entry position and includes tasks for the following position;

Status/Check-In Recorder

Version: July 2016



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POSITION TASK BOOK ASSIGNED TO				
INDIVIDUAL'S NAME				
DUTY STATION				
PHONE NUMBER				
E-MAIL				
Provide PTB Initiation information on following page(s) for appropriate position.				

The All-Hazards Incident Management Teams Association (AHIMTA) was founded in 2010, as a grassroots 501(c) (6) professional association comprised of several hundred incident management practitioners from multiple disciplines representing Federal, State and local agencies, nongovernmental organizations (NGOs), and the private sector. The main driving factor for the creation of the Association was the critical need for standardized qualifications for All-Hazards Incident Management Teams (AHIMTs), particularly at the Type 3 complexity level for interstate deployment. In 2013 The AHIMTA formed the Incident Qualifications System Committee (IQS) to further the ICS qualifications guidance work started at the Federal level. After a year of development, stakeholder input, and vetting the first edition of the Interstate Incident Management Team Qualifications Systems (IIMTQS) Guide was published in March of 2014.

This Position Task Book (PTB) was developed and is owned and maintained by the AHIMTA as one of the components of its *Interstate Incident Management Team Qualifications System*. Any comments, corrections, or suggestions to this PTB or to any component of its *Interstate Incident Management Team Qualifications System* should be emailed to the All-Hazards Incident Management Teams Association. AHIMTA@AHIMTA.org

Common Tasks Section needs to be completed only once after the PTB is initiated the first time.

All-Hazards Resources Unit Leader (RESL-AH) Section

Was initiated by

Trainee's Name					
Official's Name					
Title					
Duty Station					
Phone Number					
E-Mail					
Was initiated at					
Location					
Date					
Common Tasks Section needs to be completed only once after the PTB is initiated the first time.					
All-Hazards Situation Unit Leader (SITL-AH) Section Was initiated by					
Was initiated by					
Was initiated by Trainee's Name					
Was initiated by Trainee's Name Official's Name					
Trainee's Name Official's Name Title					
Trainee's Name Official's Name Title Duty Station					
Trainee's Name Official's Name Title Duty Station Phone Number					
Trainee's Name Official's Name Title Duty Station Phone Number E-Mail					

Common Tasks Section needs to be completed only once after the PTB is initiated the first time.

All-Hazards Demobilization Unit Leader (DMOB-AH) Section

Was initiated by

Trainee's Name
Official's Name
Title
Duty Station
Phone Number
E-Mail
Was initiated at
Location
Date
All Hazards Documentation Unit Loader (DOCL AH) Section
All-Hazards Documentation Unit Leader (DOCL-AH) Section Was initiated by
Was initiated by
Was initiated by Trainee's Name
Was initiated by Trainee's Name Official's Name
Trainee's Name Official's Name Title
Was initiated by Trainee's Name Official's Name Title Duty Station
Trainee's Name Official's Name Title Duty Station Phone Number
Trainee's Name Official's Name Title Duty Station Phone Number E-Mail

ALL-HAZARDS RESOURCE UNIT LEADER (RESL-AH)

Trainee Name:
FINAL EVALUATOR'S VERIFICATION:
Evaluator; DO NOT complete this unless you are recommending the trainee for certification.
I verify all tasks have been performed and are documented with appropriate initials.
I also verify the trainee should be considered for certification in this position.
Evaluator's Signature
Date
Evaluator's Printed Name
Title
Duty Station
Phone Number
E-Mail
CERTIFYING OFFICIAL FOR CERTIFICATION

Trainee Name:
Has met all requirements for qualification in this position is certified for the position.
Official's Signature:
Date
Official's Printed Name
Title
Duty Station
Phone Number
Email

SITUATION UNIT LEADER (SITL-AH)

Trainee Name:				
FINAL EVALUATOR'S VERIFICATION:				
Evaluator; DO NOT complete this unless you are recommending the trainee for certification.				
I verify all tasks have been performed and are documented with appropriate initials.				
I also verify the trainee should be considered for certification in this position.				
Evaluator's Signature				
Date				
Evaluator's Printed Name				
Title				
Duty Station				
Phone Number				
E-Mail				
CERTIFYING OFFICIAL FOR CERTIFICATION				

Trainee Name:
Has met all requirements for qualification in this position is certified for the position.
Official's Signature:
Date
Official's Printed Name
Title
Duty Station
Phone Number
Email

ALL HAZARDS DEMOBILIZATION UNIT LEADER (DMOB-AH)

Trainee Name:
FINAL EVALUATOR'S VERIFICATION:
Evaluator; DO NOT complete this unless you are recommending the trainee for certification.
I verify all tasks have been performed and are documented with appropriate initials.
I also verify the trainee should be considered for certification in this position.
Evaluator's Signature
Date
Evaluator's Printed Name
Title
Duty Station
Phone Number
E-Mail
CERTIFYING OFFICIAL FOR CERTIFICATION

Trainee Name:
Has met all requirements for qualification in this position is certified for the position.
Official's Signature:
Date
Official's Printed Name
Title
Duty Station
Phone Number
Email

ALL HAZARDS DOCUMENTATION UNIT LEADER (DOCL-AH)				
Trainee Name:				
FINAL EVALUATOR'S VERIFICATION:				
Evaluator; DO NOT complete this unless you are recommending the trainee for certification.				
I verify all tasks have been performed and are documented with appropriate initials.				
I also verify the trainee should be considered for certification in this position.				
Evaluator's Signature				
Date				
Evaluator's Printed Name				
Title				
Duty Station				
Phone Number				
E-Mail				
CERTIFYING OFFICIAL FOR CERTIFICATION				
Trainee Name:				
Has met all requirements for qualification in this position is certified for the position.				
Official's Signature:				
Date				
Official's Printed Name				
Title				
Duty Station				

Phone Number

Email

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NATIONAL INCIDENT MANAGEMENT SYSTEM (NIMS)

INCIDENT COMMAND SYSTEM (ICS) POSITION TASK BOOKS (PTBs)

Position Task Books (PTBs) are designed to be used by any individual (trainee) interested in becoming certified under the National Incident Management System (NIMS). The PTB's are intended to be used to document experiences that indicate successful completion of tasks specific to an Incident Command System (ICS) position. The performance requirements for each position are associated with core ICS competencies, behaviors and tasks as suggested to the Federal Emergency Management Agency (FEMA) by a multi-disciplined, highly experienced expert panel.

Trainees are evaluated during this process by qualified evaluators, and the trainee's performance is documented in the PTB for each task by the evaluator's initials and date of completion. An Evaluation Record will be completed by all evaluators documenting the trainee's progress after each evaluation opportunity.

Successful performance of all tasks, as observed and recorded by an evaluator, will result in a recommendation to the "authority having jurisdiction" (of the trainee), that the trainee be certified in that position. Evaluation and confirmation of the trainee's performance while completing all tasks will normally require more than one training assignment and several different evaluators. Incidents lasting several days may involve multiple evaluators. Tasks may be evaluated on incidents, simulation/tabletop exercise, planned events, in training and HSEEP compliant functional or full-scale exercises and in other work situations as long as there is a qualified evaluator.

It is important performances be critically evaluated and accurately recorded by each evaluator. All tasks must be evaluated.

The Interstate Incident Management Team Qualifications System [IIMTQS] Guide lists the definitions for trainee, evaluator, training officer and authority having jurisdiction.

Responsibilities:

1. Authority having jurisdiction (AHJ):

- Select trainees based on the needs of their organization or to fulfill their obligations to contribute to Incident Management Teams or other Mutual Aid agreements.
- Provide opportunities for evaluation and/or making the trainee available for evaluation.

2. Training Officer:

- Providing the correct version of the PTB to the individual in order to document performance.
- Explaining to the trainee the purpose and processes of the PTB as well as the trainee's responsibilities.
- Tracking progress of the trainee.
- Identifying incidents or situations where the trainee may have evaluation opportunities.
- Identifying and assigning an evaluator who can provide a positive experience for the trainee, when the evaluation opportunity is within the AHJ's jurisdiction.
- Receiving and filing documentation from the assignment.

3. The Individual/Trainee:

- Reviewing and understanding instructions in the PTB.
- Identifying desired objectives/goals whenever an opportunity for evaluation is recognized.
- Providing background information to an evaluator.
- Assuring the evaluation record is complete.
- Completing all tasks for an assigned position within the timeframe allowed for that position. All tasks with an approval older than the allowed timeframe must be reevaluated.

- Notifying the local AHJ /training officer when the PTB is completed, and obtaining the appropriate signature recommending certification.
- Retaining the original PTB and provide a copy of the PTB to the appropriate individual for review by the State Qualification Review Committee (SQRC) (refer to the current edition of the IIMTQS Guide).

4. Evaluator(s):

- Being qualified and proficient in the evaluated position.
- Meeting with the trainee and determining past experience, current qualifications and desired objectives/goals.
- Reviewing tasks with the trainee.
- Explaining to the trainee the evaluation procedures that will be utilized and which tasks may be performed during the evaluation period.
- Accurately evaluating and recording demonstrated performance of tasks. Dating and initialing completion of the task to indicate satisfactory performance. Unsatisfactory performance should also be documented.
- Evaluate the numbered tasks only. Do not evaluate bullets as they are provided as examples or additional clarification.
- Completing the Evaluation Record found at the end of each PTB.
- Completing an Incident Personnel Performance Rating (ICS 225) form.

5. The Final Evaluator:

- Being qualified and proficient in the position being evaluated.
- Reviewing the trainee's record to ensure completeness.
- Signing the appropriate verification statement found in the beginning of the PTB when all tasks have been initialed.
- Ensuring all tasks have been completed within the three years prior to submission for final approval.

6. Incident Training Specialist

- Issue the PTB with concurrence of employing/sponsoring organization to document task performance.
- Identify incident evaluation opportunities.
- Assist trainees, coaches/trainers and evaluators with proper documentation.
- Conduct progress reviews and answer questions.
- Ensure that coach/trainer and evaluators are qualified and can make accurate and honest appraisal of the trainee's performance.

Position Tasks and Associated Task Book Codes

Each Position Task Book lists the performance requirements (tasks) for specific positions set by the latest version of ICS competencies and behaviors recognized by FEMA's National Integration Center and posted to the NIMS Resource Center Web site, http://www.fema.gov/media-library/assets/documents/11685.

The tasks required of a position range in criticality. A Trainee must demonstrate competency at critical tasks while functioning in the target position on an incident. The IIMTQS recognizes that the nature of some less critical tasks may be performed on planned events, in exercises, or in other situations and be sufficient demonstration of competency upon which to base qualification.

Each task in this Position Task Book has at least one code associated with the situation(s) within which the task MUST be completed. Performance of any task in a situation(s) other than that required by the task's code(s) is not valid for qualification.

If more than one code is listed, the task may be completed in any of the situations (e.g. If code **I1**, **I2**, and **O1** are listed, the task may be completed in any of the three situations). The evaluator should circle the evaluation code for which the task was evaluated.

Definitions for these codes are:

- **I1** = Task must be performed on an incident which meets the following criteria:
 - Is managed under the Incident Command System (ICS)
 - Requires a written Incident Action Plan (IAP)
 - Requires using the Planning P to plan for multiple operational periods
 - Matches or is higher complexity level (see IIMTQS Appendix A Incident Complexity Analysis Chart) than the type rating being pursued
- **I2** = Task can be performed in the following situations:
 - Incident
 - Incident within an Event or Incident

The situation must meet the following criteria:

- o Is a critical time-pressured, high-consequence incident managed under the Incident Command System (ICS)
- Matches or is higher complexity level (see IIMTQS Appendix A Incident Complexity Analysis Chart) than the type rating being pursued
- **O1** = Task can be performed in the following situations:
 - Planned Event
 - "Full Scale Exercise" or "Functional Exercise" as defined by HSEEP (see IIMTQS Section XIII. Qualifying Incident, Event, and Exercise Guidelines; Qualifying Exercise Attributes)

This situation must meet the following criteria:

- o Is managed under the Incident Command System (ICS)
- Matches or is higher complexity level (see IIMTQS Appendix A Incident Complexity Analysis Chart) than the type rating being pursued
- Requires a formal written Incident or Event Action Plan (IAP/EAP)
- o Requires using the Planning P to plan for multiple operational periods
- For an Event, requires contingency planning for an Incident within the Event.

- **O2** = Task can be performed in the following situations if the situation affords the opportunity to evaluate the knowledge/skills associated with the ICS position:
 - Planned Event not meeting the requirements in O1.
 - Exercise not meeting the requirements in O1.
 - Training
 - Daily Job
- **R** = Rare events seldom occur and opportunities to evaluate Trainee performance in real settings are limited. Examples of rare events include accidents, injuries, vehicle and aircraft crashes. Through interviews, the evaluator may be able to determine if the trainee could perform the task in a real situation.

There are numerous bullet statements listed under each task. The bullet statements are listed as guidelines/examples for the evaluator to consider when insuring the intent of the task has been completed. Not all bullet statements for a task are required to be completed if the overall intent of the task has been satisfied.

This task book contains tasks for the positions of

All - Hazards

Resources Unit Leader (RESL-AH)
Situation Unit Leader (SITL-AH)
Demobilization Unit Leader (DMOB-AH)
Documentation Unit Leader (DOCL-AH)

The common tasks for these positions are listed first and only need to be completed once. The tasks specific to each position are listed following the common tasks.

All-Hazards Planning Section Unit Leader Common Tasks	pages 17-23	(Tasks 1-43)
Resources Unit Leader (RESL-AH) Specific Tasks	pages 24-27	(Tasks 44-60)
Situation Unit Leader (SITL-AH) Specific Tasks	pages 28-29	(Tasks 61-67)
Demobilization Unit Leader (DMOB-AH) Specific Tasks	pages 30-32	(Tasks 68-75)
Documentation Unit Leader (DOCL-AH) Specific Tasks	pages 33-34	(Tasks 76-86)

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Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

The following Competencies, Behaviors, and Tasks (1 through 43) are common for all the Unit Leader positions in this task book and need to be evaluated once unless the evaluator of an additional Unit Leader position feels the trainee needs to be reevaluated on some or all the Common Task and is noted on the Evaluation Record.

Competency: Assume position responsibilities.

Description: Successfully assume role of All Hazards Unit Leader within the Planning Section and initiate position activities at the appropriate time according to the following behaviors.

	TASK	C O D	Evaluation Record Number	EVALUATOR: Initial & date upon completion of task		
Behavior: Ensure readiness for assignment.						
1.	Obtain and assemble information and materials needed for a response	I1				
	kit prior to receiving an assignment, including critical items needed for	12				
	the assignment and items needed for functioning during the first 48	01				
	hours. The following items are suggested as basic information and materials kept in a go bag:	02				
	ICS forms and logs applicable to position					
	Tools and supplies applicable to position					
2.	Obtain information prior to deployment.	I1				
	 Incident type, name, and number 	12				
	Travel authorization numberSpecific job assignment	01				
	 Name and phone of supervisor if available 	02				
	Reporting time and location					
	Transportation arrangements					
	 Contact procedures during travel Expected duration of assignment 					
	 Expected working conditions 					
3.	Check in at designated incident check-in location and complete check-in	I1				
	documentation.	12				
		01 02				
		I1				
4.	Report to the Planning Section Chief or Training Specialist (if staffed) to	01				
	check in as a trainee.	02				
5.	 Organize workspace and keep unit operating. Order staff, materials and supplies using procedures established by the section ships 	I1 I2				
	 the section chief Maintain quantities of forms, supplies, equipment, and materials at a level to prevent shortage of any basic needed items Track orders and confirm time of arrival 	01				

All-Hazards Planning Section Unit Leaders Common Tasks **July 2016** Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification. **EVALUATOR:** C **Evaluation** Initial & date 0 **TASK** Record upon D completion of Number task Behavior: Ensure availability, qualifications, and capabilities of resources to complete assignment. 11 6. Determine unit support needs and staffing requirements to meet the 01 Incident Action plan (IAP) or other relevant plans. Request and document additional staffing established by the section 02 11 7. Ensure that unit subordinates are qualified to perform assigned 01 positions. 8. Develop Unit Operating Plan. 11 *Include Continuity* of Operations 01 02 Behavior: Gather, update, and apply situational information relevant to the assignment. 11 9. Obtain initial briefing and information from Incident Supervisor. 01 Policies and operating procedures (e.g., ordering resources and supplies, work schedule, timelines and priorities) Ω_2 Operational work period Current unit staffing levels General orientation to the Incident Command Post and/or incident Incident briefing; Incident Action Plan (IAP) or other relevant plan Expectations for attending meetings/briefings Safety concerns/hazards Political/sensitive information considerations 11 10. Establish situation awareness pertinent to unit. 12 Determine EOC or other support Organizational contacts (e.g., counterparts, host unit personnel) 01 Supporting documentation (e.g., maps; digital information; Resource 02 Orders) Behavior: Establish effective relationships with relevant personnel. 11 Establish and maintain positive interpersonal and interagency working 11. 01 relationships. Federal, State, Local, Tribal, Non-Governmental Organizations Behavior: Establish organization structure, reporting procedures, and chain of command of assigned resources.

12. Orga	nize assigned personnel to meet the needs of the unit.	11 01		
		02		

Behavior: Understand and comply with ICS concepts and principles.

13.	Coordinate with functional areas within the ICS structure.	I1	
	coordinate with remotional areas within the resistrationer.	12	
		01	

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

Competency: Lead assigned personnel.

Description: Influence, guide, and direct assigned personnel to accomplish objectives and desired outcomes in a rapidly changing, high-risk environment.

	TASK	C O D	Evaluation Record Number	EVALUATOR: Initial & date upon completion of task
Ве	havior: Model leadership values and principles.			
14.	Exhibit principles of duty.	l1		
	Be proficient in your job, both technically and as a leader	12		
	Make sound and timely decisions	01		
	 Ensure tasks are understood, supervised and accomplished Develop your subordinates for the future 	02		
15.	Exhibit principles of respect.	I1		
	Know your subordinates and look out for their well- being	12		
	Keep your subordinates informed Desired the attacks.	01		
	 Build the team Employ your subordinates in accordance with their capabilities 	02		
16.	Exhibit principles of integrity.	I1		
	Know yourself and seek improvement	12		
	Seek responsibility and accept responsibility for your actions	01		
	Set the example			

Behavior: Ensure the safety, welfare, and accountability of assigned personnel.

 Provide for the safety and welfare of assigned resources. Be alert to, and monitor the health and welfare of assigned resources Provide for care of assigned personnel and notify supervisor in every of sickness, injury, or accident Ensure adequate rest, hydration, and nutrition is provided to all undersonnel Recognize any specific or medical needs or other special needs of a unit personnel Recognize, mitigate and communicate potentially hazardous situations Provide safety and identifying equipment, such as vests identifying the communications function, flashlights, and glow sticks Ensure that special precautions are taken when extraordinary hazards exist 	12 01 01 02			
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02

TASK	C O D E	Evaluation Record Number	EVALUATOR: Initial & date upon completion of task
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Behavior: Establish work assignments and performance expectations, monitor performance, and provide feedback.

18.	Ensure subordinates understand assignment for operational period.	I1	
		12	
		01	
		02	
19.	Ensure subordinates have the ability to clearly understand and give	I1	
	instructions in the incident's common language.	12	
		01	
		02	
20.	Develop units' schedule/assignments based on IAP relevant plan.	l1	
		01	
		02	
21.	Complete daily review of units staffing requirements and ensure	l1	
	adequate personnel to meet needs.	01	
22.	Evaluate subordinate's performance.	l1	
	Communicate deficiencies immediately and take corrective action	12	
	Provide training opportunities where available	01	
	 Complete personnel performance evaluations according to agency guidelines 	02	

Behavior: Emphasize teamwork.

23.	 Establish cohesiveness among assigned resources. Provide for open communication Seek commitment 	I1 I2	
	 Set expectations for accountability Focus on the team result 	01	

EVALUATOR:

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

Competency: Communicate effectively.

Description: Use suitable communication techniques to share relevant information with appropriate personnel on a timely basis to accomplish objectives in a rapidly changing, high-risk environment.

	TASK	C O D	Evaluation Record Number	Initial & date upon completion of task
Ве	ehavior: Ensure relevant information is exchanged during briefings a	nd de	ebriefings.	
24.	Brief and keep subordinates informed and updated.	I1		
	Ensure unit leader expectations are communicated and understood	12		
		01		
		02		
25.	Participate in incident operational briefings and meetings as directed.	I1		
	Record corrections to documents (e.g., IAP, maps)	12		
	Provide information as requested	01		
		02		
26.	Participate in functional area briefings and conduct section After Action Reviews (AARs).	I1		
_0.		12		
		01		
		02		
Ве	havior: Ensure documentation is complete and disposition is approp	oriate	e.	
27.	Review and approve subordinate time reports.	I1		
_,.	neview and approve subordinate time reports.	12		
		01		
		02		
28.	Submit documentation to Documentation Unit Leader or appropriate	l1		
20.	agency representative within established timeframes.	01		
	General Message, ICS 213Activity Log, ICS 214	02		
29.	Compile unit documentation for final incident package.	I1		
		1	1	

Prepare units input for transition plan as requested.

Prepare units input for final narrative as requested.

30.

31.

01 | | | |

01 | | | |

01

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification. **EVALUATOR:** C **Evaluation** Initial & date **TASK** Record upon Number completion of task Behavior: Gather, produce and distribute information as required by established guidelines and ensure understanding by recipient. 11 32. Prepare unit information for briefings and meetings. 01 Behavior: Communicate and ensure understanding of work expectations within the chain of command and across functional areas.

33.	Coordinate across functional areas. • Provide timely feedback in response to requests • Communicate, Cooperate, and Coordinate	I1 I2 O1 O2	
34.	Establish protocols and set time frames for information exchange to appropriate section to complete work assignments. • IAP inputs • Incident Status Summary (ICS 209) • Tentative releases	11 01 02	

Behavior: Develop and implement plans and gain concurrence of affected agencies and/or the public.

 35. Support the development of plans. Incident Action Plan (IAP) Contingency/Continuity of Operations (COOP) Equipment breakdown Power outages Unexpected staffing shortages Incident within the incident 	11 01	
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Competency: Ensure completion of assigned actions to meet identified objectives.

Description: Identify, analyze, and apply relevant situational information and evaluate actions to complete assignments safely and meet identified objectives. Complete actions within established timeframe.

Behavior: Follow established procedures and/or safety procedures relevant to given assignment.

36.	 Ensure established guidelines are followed. Work/rest Personal protective equipment (PPE) when required for field assignments 	l1 01		
	 Communication (e.g., radio, cell phone) 			

completion of

Number

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

C Evaluation Initial & date
TASK

TASK

D Record upon

	_		task		
Behavior: Transfer position duties while ensuring continuity of authority and knowledge and taking					
into account the increasing or decreasing incident complexity.					

37.	Coordinate an efficient transfer of position duties when mobilizing (e.g., host agency or outgoing Incident Management Team (IMT). • Inform subordinate staff and supervisor as appropriate • Document follow-up action needed and submit to supervisor	11 01	
38.	Coordinate an efficient transfer of position duties when demobilizing [e.g., incoming Incident Management Team (IMT), host agency]. • Inform subordinate staff and supervisor as appropriate • Document follow-up action needed and submit to supervisor	I1 O1	

Behavior: Plan for unit demobilization and ensure demobilization procedures are followed.

39.	Anticipate demobilization of unit resources. • Identify excess resources • Prepare schedule for demobilization	11 01	
40.	 Ensure demobilization of unit resources. Brief subordinate staff on demobilization procedures and responsibilities Ensure incident and agency demobilization procedures are followed. 	11 01	
41.	 Demobilize and check out. Receive demobilization instructions from incident supervisor If required, complete Demobilization Check-out, ICS 221 and submit completed form to the appropriate person 	11 01	
42.	Demobilize equipment as needed. • Documentation of lost/missing equipment or supplies	11 01	

Behavior: Take appropriate action based on assessed risk.

43.	Apply a risk management process. • Situation Awareness	11	
	Hazard Assessment	12	
	Hazard Control	01	
	Decision Point		
	 Evaluate 		

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

The following competencies, Behaviors, and Tasks (44 through 60) are specific to the position of Resources Unit Leader and should be completed only by those individuals who are working towards becoming qualified in that Position.

Competency: Demonstrate knowledge and ability to perform subordinate ICS positions.

Description: **Direct Entry** positions allow an individual to train and be qualified in this Unit Leader position without being qualified in subordinate positions. This behavior and associated task(s) are not required if the trainee is already qualified in the subordinate position.

TASK	C O D	Evaluation Record Number	EVALUATOR: Initial & date upon completion of task	
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Behavior: Demonstrate knowledge and ability to perform the Status/Check-in function that is subordinate to the unit.

Competency: Lead assigned personnel.

Description: Influence, guide, and direct assigned personnel to accomplish objectives and desired outcomes in a rapidly changing, high-risk environment.

Behavior: Coordinate interdependent activities.

,	45.	Coordinate with the Logistics Section/Supply Unit or ordering point on status of outstanding resource orders.	l1 01	
	46.	Coordinate with Finance, Logistics, and Operations Sections to verify status of current resources. • Identify unassigned resources and take appropriate action	l1 01	

All-Hazards Resource U	nit Leader	(RESL-AH)	Specific	Tasks
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July 2016

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

All-Hazards Resource Unit Leader (RESL-AH) Specific Tasks

July 2016

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

	TASK	C O D E	Evaluation Record Number	EVALUATOR: Initial & date upon completion of task
В	ehavior: Coordinate interdependent activities.			
47.	 Interact with Demobilization Unit Leader to provide access to resource status system and other information. Adjust resource availability information to reflect implementation of incident demobilization plan and pending scheduled releases 	I1 O1		
48.	Provide information on current status of resources to Situation Unit Leader for completion of Incident Status Summary, ICS 209 within established time frames.	I1 01		

Competency: Communicate effectively.

Description: Use suitable communication techniques to share relevant information with appropriate personnel on a timely basis to accomplish objectives in a rapidly changing, high-risk environment.

Behavior: Ensure relevant information is exchanged during briefings and debriefings.

49.	Attend strategy, tactics, and planning meetings as directed. • Provide resource information as requested	I1 O1	
50.	Complete Operational Planning Worksheet, ICS 215 with the Operations Section Chief. • Record changes to Operational Planning Worksheet, ICS 215	l1 01	

Behavior: Ensure documentation is complete and disposition is appropriate.

51.	Submit completed original documents as appropriate (e.g., each operational period, final package). • Original IAP	I1 O1	
	Corrected copy of IAP		
	Organization chart/list		
	 Operational Planning Worksheet, ICS 215 		
	Check-In List, ICS 211		
	Resource Status Cards, ICS 219		

All-Hazards Resource Unit Leader (RESL-AH) Specific Tasks

July 2016

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

TASK	C O D E	Evaluation Record Number	EVALUATOR: Initial & date upon completion of task
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Behavior: Gather, produce and distribute information as required by established guidelines and ensure understanding by recipient.

52.	Establish time frames and protocols for information exchange to complete work assignments. • Organizational list, ICS 203 and 207, if needed	I1 01	
53.	 Respond to requests for information about resources. Process requests for information and create reports using manual and automated database systems. Process emergency requests for information in a timely manner 	I1 I2 O1	
54.	 Set up and maintain resource status system (e.g., status cards, automated system) to reflect the function, organization, status, and location of resources on the incident. Adjust resource status to reflect changes in status for incident resources Check and maintain accuracy of current resource information and document operational changes in a corrected IAP, status card displays, or automated system 	I1 I2 O1	

Behavior: Develop and implement plans and gain concurrence of affected agencies and/or the public.

55.	 Prepare Assignment List, ICS 204, for the next operational period. Include assignments, instructions, and additional information contained in the Operational Planning Worksheet, ICS 215 Include the hazard/risk mitigation measures from the IAP Safety Analysis, ICS 215A Use information from the most recent communications plan Submit Assignment List, ICS 204 as part of the IAP 	11 12 O1	
56.	 Prepare Organization Assignment List, ICS 203 and/or Incident Organization Chart, ICS 207. Reflect results of most recent planning meeting and updated resource status system Submit Organization Assignment List, ICS 203 as part of the IAP Post Organization Chart, ICS 207 in highly visible locations 	11 12 01 02	

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

Competency: Ensure completion of assigned actions to meet identified objectives.

Description: Identify, analyze, and apply relevant situational information and evaluate actions to complete assignments safely and meet identified objectives. Complete actions within established timeframe.

TASK	C O D	Evaluation Record Number	EVALUATOR: Initial & date upon completion of task
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Behavior: Gather, analyze, and validate information pertinent to the incident or event and make recommendations for setting priorities.

Incident qualifications

Behavior: Utilize information to produce outputs.

58.	 Reconcile resource needs as identified on the ICS 215. If requested by the Operations Section Chief, and with approval of the Planning Section Chief, prepare resource orders 	11 01 02	
59.	Coordinate resource assignments with Operations Section Chief to assign specific resources to fill needs as identified on ICS 215. • Update resource status system to reflect approved assignments	11 01 02	
60.	Compile master IAP. • Submit to Planning Section Chief and/or Incident Commander for approval signature	11 01 02	

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

The following competencies, Behaviors, and Tasks (61 through 67) are specific to the position of Situation Unit Leader and should be completed only by those individuals who are working towards becoming qualified in that Position.

TASK	C O D E	Evaluation Record Number	EVALUATOR: Initial & date upon completion of task
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Competency: Assume position responsibilities.

Description: Successfully assume role of Unit Leader within the Planning Section and initiate position activities at the appropriate time according to the following behaviors.

Behavior: Gather, update, and apply situational information relevant to the assignment.

61.	Obtain maps, charts and data (paper or digital).			
01.	 Ensure maps are high quality and suitable for copying Ensure data is in a format that can be utilized Ensure maps and data provide adequate detail and cover the area that can potentially be involved in the incident Collect existing maps and data from prior operational periods 	11 12 O1		

Competency: Communicate effectively.

Description: Use suitable communication techniques to share relevant information with appropriate personnel on a timely basis to accomplish objectives in a rapidly changing, high-risk environment.

Behavior: Ensure documentation is complete and disposition is appropriate.

62.	Submit documentation to Documentation Unit Leader within			
	established time frames.	I1		
	 Incident Status Summary, ICS 209 (original) 	01		
	 Maps, charts and overlays 			
	 Electronic media (photos, electronic presentations, maps, videos) 			
	Unit narrative			

Behavior: Gather, produce and distribute information as required by established guidelines and ensure understanding by recipient.

63.	 Prepare, update and distribute incident maps and map data. Collect, analyze, and evaluate incident information Balance the need for accuracy with the need for timeliness 	I1 O1		
	 Adhere to agency or specific incident standard symbols 	02		
	 Maintain incident maps (e.g., Situation Unit, IAP, 			
	Operational Briefing, Transportation, Facilities, Progression			
	and Evacuation) in a neat and orderly manner			
	Coordinate with Information Officer to establish and			

All-Hazards Situation Unit Leader (SITL-AH) Specific Tasks

July 2016

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

maintain displays		
maintain displays		

All-Hazards Situation Unit Leader (SITL-AH) Specific Tasks

July 2016

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

TASK	C O D	Evaluation Record Number	EVALUATOR: Initial & date upon completion of task
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Behavior: Gather, produce and distribute information as required by established guidelines and ensure understanding by recipient.

64.	Attend strategy, tactics, and planning meetings as directed.		
	• Provide information to help increase situational awareness	I1	
	as requested	01	

Competency: Ensure completion of assigned actions to meet identified objectives.

Description: Identify, analyze, and apply relevant situational information and evaluate actions to complete assignments safely and meet identified objectives. Complete actions within established timeframe.

Behavior: Utilize information to produce outputs.

65.	 Complete and submit Incident Status Summary, ICS 209. Collect and evaluate incident information from appropriate sections Balance need for accuracy with the need for timeliness Obtain final approval by Incident Commander Determine appropriate method for timely submission to Agencies having jurisdiction Distribute to appropriate incident staff 	11 01 02		
66.	Ensure required IAP inputs are provided within established timeframes. • Weather forecast • Fire, Flood or environmental behavior forecast • Maps	I1 O1 O2		
67.	Present appropriate types of data to the Operations Section in a useable format. • Order infrared or other services using established procedures • Mapping/GIS • Sampling • Damages • Plume modeling	I1 O1 O2		

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

The following competencies, Behaviors, and Tasks (68 through 75) are specific to the position of Situation Unit Leader and should be completed only by those individuals who are working towards becoming qualified in that Position.

Competency: Communicate effectively.

Description: Use suitable communication techniques to share relevant information with appropriate personnel on a timely basis to accomplish objectives in a rapidly changing, high-risk environment.

TASK	C O D E	Evaluation Record	EVALUATOR: Initial & date upon completion of
	-	-	task

Behavior: Gather, produce and distribute information as required by established guidelines and ensure understanding by recipient.

68.	Gather resource information needed to plan for demobilization from various sources. Incident briefing IAP Check-in information Resource orders Resource status system Section Chiefs and Unit Leaders Tentative release dates	I1 O1	
69.	 Distribute final version of incident demobilization plan. Provide copies to command and general staff and agency dispatch for comment and approval Distribute final copies to Command and General Staff, appropriate Unit Leaders, Agency Representatives, dispatch, coordination center (EOC) and others who assist in implementation of plan 	I1 O1	

Behavior: Develop and implement plans and gain concurrence of affected agencies and/or the public.

70.	Obtain objectives, priorities, schedules, and constraints for the			
	incident demobilization plan.	I1		
	 Consult with Planning Section Chief, Agency 	01		
	Representatives, Liaison Officer, and dispatch or			
	coordination center (EOC)			
	Develop a mutually acceptable format for exchange of			
	demobilization information with dispatch or the			
	coordination center (EOC)			
	Collect demobilization quidelines from local agency and/or			
	coordination center (EOC)			
	Contact Section Chiefs and Unit Leaders to obtain incident			
	level direction			

All-Hazards Demobilization Unit Leader (DMOB-AH) Specific Tasks Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional	July 2016 clarification.

All-Hazards Demobilization Unit Leader (DMOB-AH) Specific Tasks

July 2016

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

TASK	C O D E	Evaluation Record Number	EVALUATOR: Initial & date upon completion of task
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Behavior: Develop and implement plans and gain concurrence of affected agencies and/or the public.

71.	Prepare incident demobilization plan within established time		
	frames.	I1	
	General information section	01	
	Responsibility section	02	
	Release section		
	Release procedure section		
	Travel information section		
	Emergency demobilization section		
72.	Obtain review and approval of the incident demobilization	I1	
	plan.	01	

Competency: Ensure completion of assigned actions to meet identified objectives.

Description: Identify, analyze, and apply relevant situational information and evaluate actions to complete assignments safely and meet identified objectives. Complete actions within established timeframe.

Behavior: Utilize information to produce outputs.

73.	Implement and monitor incident demobilization plan.		
	Collect from Command and General Staff information on proposed demobilization dates and times	Ι1 Ο1	
	Create tentative demobilization list for approval by dispatch		
	 Post tentative/confirmed demobilization list in highly visible location 		
	 Prepare complete Demobilization Check-out, ICS 221 for each resource prior to demobilization 		
	Maintain contact with those responsible for implementing the incident demobilization plan		
	 Request itinerary from departing resources including Estimated Time of Departure (ETD)/Estimated Time of Arrival (ETA) 		
	Provide remobilization information to reassigned resources		
	Ensure transportation information is provided to demobilizing resource in a timely manner		
	 Notify dispatch and/or the coordination center (EOC) of confirmed demobilization ETD/ETAs 		
	Advise Planning Section Chief of progress/problems with demobilization		

All-Hazards Demobilization Unit Leader (DMOB-AH) Specific Tasks

July 2016

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

	TASK	C O D E	Evaluation Record Number	EVALUATOR: Initial & date upon completion of task
Beh	navior: Utilize information to produce outputs.			
74.	 Finalize incident demobilization. Coordinate with agency dispatch and coordination center (EOC) to ensure identified resources are demobilized and issues are resolved 	I1 O1		
75.	Process emergency release requests, following established emergency demobilization plan.	11 01		

All-Hazards Documentation Unit Leader (DOCL-AH) Specific Tasks

July 2016

Evaluate the numbered tasks ONLY. DO NOT evaluate bullets; they are provided as examples/additional clarification.

The following competencies, Behaviors, and Tasks (76 through 86) are specific to the position of Documentation Unit Leader and should be completed only by those individuals who are working towards becoming qualified in that Position.

Competency: Communicate effectively.

Description: Use suitable communication techniques to share relevant information with appropriate personnel on a timely basis to accomplish objectives in a rapidly changing, high-risk environment.

TASK	C O D	Evaluation Record Number	EVALUATOR: Initial & date upon completion of task	
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Behavior: Ensure documentation is complete and disposition is appropriate.

76.	 Prepare and maintain index of incident files. Organize incident documentation system for both electronic and hard copy files in accordance with the Host Agency Administrator's guidance, or records retention guidance provided by the Agency Administrator Organize incident files according to guidelines such as National Archives and Records Administration (NARA), HIPPA, and Intelligence Information Maintain classified data and/or access-controlled sensitive or restricted data that is classified, declassified or downgraded, for use by the intended audience 	I1 O1	
77.	Ensure electronically stored information meets legal documentation, security, and archival requirements of the Agency Administrator.	l1 01	
78.	Maintain, safeguard, and securely store incident records.	l1 01	
79.	Deliver final documentation package to designated person.	l1 01	

Competency: Ensure completion of assigned actions to meet identified objectives

Description: Identify, analyze, and apply relevant situational information and evaluate actions to complete assignments safely and meet identified objectives. Complete actions within established timeframe.

Behavior: Administer and/or apply agency policy, contracts and agreements.

80.	Ensure maintenance agreements for unit equipment meet	I1	
	needs.	01	

All-Hazards Documentation Unit Leader (DOCL-AH) Specific Tasks

July 2016

	TASK	C O D E	Evaluation Record Number	EVALUATOR: Initial & date upon completion of task
	ehavior: Gather, analyze, and validate information pertine commendations for setting priorities.	nt to th	e incident or e	event and mak
81.	Coordinate with functional areas for collection of incident	I1		
	documentation.	01		
	 Timeframes 			
	Pertinent submissions			
82.	 Establish priorities for duplication in conjunction with Planning Section timeframes. Ensure contingency plans are in place for back up duplication services 	I1 01		
83.	 Provide duplication and collation services. Consider alternatives for duplication services (e.g., on-incident, off-incident, contract services) 	l1 O1		
	Anticipate and plan for future incident duplication needs			
84.	 Provide for IAP or other relevant plan duplication. Determine with Planning Section Chief, number of copies needed Produce copies within established timeframe 	11 01		
85.	 Produce final documentation package. Include appropriate files from sections and units Determine recipients for final documentation package 	11 01		
	 Provide to Planning Section Chief for final review Complete index for final documentation package 			
Ве	 Provide to Planning Section Chief for final review 			
Be	 Provide to Planning Section Chief for final review Complete index for final documentation package 			
	 Provide to Planning Section Chief for final review Complete index for final documentation package Chavior: Ensure functionality of equipment.	I1 O1 O2		

INSTRUCTIONS FOR COMPLETING THE EVALUATION RECORD

A separate Evaluation Record needs to be completed for each incident, event, full-scale exercise, functional exercise, tabletop, daily duties, or in a classroom where a Trainee can be evaluated and is required for any task signed off in the PTB. If additional Evaluation Records are needed, a page can be copied from a blank task book and attached.

Each Evaluation Record will need to have the following information provided:

Evaluation Record #: The number at the top of the evaluation record which identifies a particular incident or group of incidents. This number should be placed in the column labeled "Evaluation Record #" on the PTB for each task performed satisfactorily. This number enables reviewers of the completed PTB to ascertain the qualifications of the different evaluators prior to making the appropriate sign-off on the PTB.

Trainee Name: Insert the Trainee's full name.

Trainee Position: Insert the Trainee's ICS Trainee position.

Evaluator's Information:

Evaluator's Name: Insert the Evaluator's full name.

Incident Position/Assignment: Identify the ICS position the Evaluator selected during this evaluation.

Evaluator's Agency/Organization: Identify the agency/organization the Evaluator is representing

Evaluator's Office Title: Identify the position or title the Evaluator has within their home agency/organization.

Agency/Organization Address: Insert the mailing address of the Agency/Organization where the Evaluator receives US mail service.

Phone and E-mail: Insert the Evaluator's phone number and e-mail address.

Evaluator's Relevant Certification Qualification System: List the evaluator's NIMS ICS certification relevant to the Trainee position supervised and the Qualification System (i.e., IIMTQS, NWCG, USCG).

Name and Location of Exercise/Event/Incident: Identify the name and location where the tasks were evaluated.

Exercise/Event/Incident Kind and Complexity: Enter type of incident (hazmat, tornado, flood, structural fire, search and rescue, tabletop exercise, full scale exercise, etc.) and complexity of incident or sub-incident that the evaluation is for by Type (Type 1, 2, 3, etc).

Number and Type of Resources: Enter the number and type of resources assigned to the incident pertinent to the Trainee's position.

Duration: Enter inclusive dates during which the Trainee was evaluated and number of operational periods in Trainee status. This block may indicate a span of time covering small incidents/events considered (or managed) as one on-going incident if the Trainee has been evaluated on that basis.

Recommendation: Check as appropriate and/or make comments regarding the future needs for development of this Trainee.

Recommendations/Comments: Provide comments and observations of the Trainee while they were assigned to the incident/event/exercise. The ICS 225 can also be completed and used as an accompanying document to record the incident experience or it can be used as guidance on the type of information that is necessary in this section of the Evaluation Record.

Evaluator's Signature: Evaluator signs here.

Date: Indicate the calendar date the record is being completed.

Evaluator's Initial: Initial here to authenticate recommendations and to allow for comparison with initials in the PTB.

TRAINEE NAME Evaluator's Information Evaluator's Name:		
Evaluator's Name:		
Incident Position/Assignment		
Evaluator's Agency/Organization:		
Evaluator's Office Title:		
Agency/Organization Address:		
Phone and Email:		
Evaluator's Relevant Certification and Qualification System:		
Name and Location of Exercise/Event/Incident Kind:		
Exercise/Event/Incident Type (hazmat, tornado, flood, structural fire, search and rescue, tabletop exercise, full scale exercise, etc.) and Complexity (Type 1, 2, 3, etc.):		
Number and Type of Resources Pertinent to Trainee's Position: (number of personnel being supervised, number of resources by type and kind)		
Duration: (inclusive dates in Trainee status and number of operational periods in Trainee status)		
Recommendation: The tasks initialed and dated by me have been performed under my supervision in a satisfactory manner by the above named Trainee. I recommend the following for further development of this Trainee.		
The individual has successfully performed all tasks for the position and should be considered for certification.		
Not all tasks were evaluated on this assignment and an additional assignment is needed to complete the evaluation.		
The individual attempted but was not able to successfully complete certain tasks (comments below) or additional guidance is required.		
The individual is deficient in the performance of tasks for the position and needs further training in both required knowledge and skills prior to additional assignment(s) as a Trainee (comments below). Recommendations/Comments (Attach additional comment sheets as needed. Also see ICS-225: Incident Personnel Performance Rating):		
Evaluator's Signature: Date:		
Evaluator's Initials:		

TRAINEE NAME Evaluator's Information Evaluator's Name:		
Evaluator's Name:		
Incident Position/Assignment		
Evaluator's Agency/Organization:		
Evaluator's Office Title:		
Agency/Organization Address:		
Phone and Email:		
Evaluator's Relevant Certification and Qualification System:		
Name and Location of Exercise/Event/Incident Kind:		
Exercise/Event/Incident Type (hazmat, tornado, flood, structural fire, search and rescue, tabletop exercise, full scale exercise, etc.) and Complexity (Type 1, 2, 3, etc.):		
Number and Type of Resources Pertinent to Trainee's Position: (number of personnel being supervised, number of resources by type and kind)		
Duration: (inclusive dates in Trainee status and number of operational periods in Trainee status)		
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Evaluator's Signature: Date:		
Evaluator's Initials:		

TRAINEE NAME	TRAINEE POSITION		
Evaluator's Information			
Evaluator's Name:			
Incident Position/Assignment			
Evaluator's Agency/Organization:			
Evaluator's Office Title:			
Agency/Organization Address:			
Phone and Email:			
Evaluator's Relevant Certification and Qualification System:			
Name and Location of Exercise/Event/Incident Kind:			
Exercise/Event/Incident Type (hazmat, tornado, flood, structural fire, search and rescue, tabletop exercise, full scale exercise, etc.) and Complexity (Type 1, 2, 3, etc.):			
Number and Type of Resources Pertinent to Trainee's Position: (number of personnel being supervised, number of resources by type and kind)			
Duration: (inclusive dates in Trainee status and number of operational periods in Trainee status)			
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•	of tasks for the position and needs further training in ditional assignment(s) as a Trainee (comments below). ment sheets as needed. Also see ICS-225: Incident		
Evaluator's Signature:	Date:		
Evaluator's Initials:			

TRAINEE NAME Evaluator's Information Evaluator's Name:		
Evaluator's Name:		
Incident Position/Assignment		
Evaluator's Agency/Organization:		
Evaluator's Office Title:		
Agency/Organization Address:		
Phone and Email:		
Evaluator's Relevant Certification and Qualification System:		
Name and Location of Exercise/Event/Incident Kind:		
Exercise/Event/Incident Type (hazmat, tornado, flood, structural fire, search and rescue, tabletop exercise, full scale exercise, etc.) and Complexity (Type 1, 2, 3, etc.):		
Number and Type of Resources Pertinent to Trainee's Position: (number of personnel being supervised, number of resources by type and kind)		
Duration: (inclusive dates in Trainee status and number of operational periods in Trainee status)		
Recommendation: The tasks initialed and dated by me have been performed under my supervision in a satisfactory manner by the above named Trainee. I recommend the following for further development of this Trainee.		
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Evaluator's Signature: Date:		
Evaluator's Initials:		

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